

## Alberta College of Art + Design (ACAD)



Minutes of the regular meeting of the Board of Governors (the Board),  
Wednesday, **March 7, 2012**, at 4:00 p.m. in the ACAD Boardroom, 1407 –  
14<sup>th</sup> Avenue NW, Calgary, with the following persons present:

CHAIR: James Peacock, QC

VICE CHAIR: Margaret-Jean Mannix (*by phone*)

BOARD MEMBERS: Dr. Daniel Doz  
Ben Fullalove  
Joseph Leung  
Roxanne McCaig  
Cynthia P. Moore  
G. Bradley Moore  
Susan Thomas  
Sue Anne Valentine (*arrived at 4:19 p.m.*)  
Kris Weinmann  
Sheila O'Brien  
Dwayne Prazak  
Darren Delichte

REGRETS: None

Resources: Julie Snyder (Recording Secretary)

Brenda Danbrook, winner of the 2011-2012 President's Cups award presented cups and saucers that reflect the depths of creativity at ACAD to the Board, to be used for Board meetings.

The Board meeting was called to order at 4:11 pm quorum present and with James Peacock, QC as chair.

### 1. APPROVAL OF AGENDA

MOVED by Ms. Sheila O'Brien and SECONDED by Ms. Susan Thomas that the agenda be approved as presented.

CARRIED UNANIMOUSLY  
MOTION: 1531

### 2. APPROVAL OF MINUTES

MOVED by Mr. Kris Weinmann and SECONDED by Ms. Cynthia Moore that the minutes of the November 30, 2011 meeting of the Board of Governors be approved.

CARRIED UNANIMOUSLY  
MOTION: 1532

**3. CONSENT AGENDA**

MOVED by Ms. Susan Thomas and SECONDED by Mr. Kris Weinmann that the Board of Governors adopt the consent agenda as presented.

CARRIED UNANIMOUSLY  
MOTION: 1533

**4. BUSINESS ARISING**

A discussion around Academic Council meetings indicated they are dealing with a vast amount of business and the structure of the meetings has improved to focusing on substance as opposed to process. A presentation is requested at the next Board meeting to explain the relationship between the Academic Council, the Board and the College as a whole.

**5. ACTION ITEMS**

**5.1 July 2012 – June 2013 Board of Governors Meeting Dates**

MOVED by Ms. Cynthia Moore and SECONDED by Ms. Sue Ann Valentine that the Board of Governors approve the 2012-2013 Board of Governors' meeting dates as presented.

CARRIED UNANIMOUSLY  
MOTION: 1534

**5.2 Revised Political Contributions Policy**

MOVED by Mr. Brad Moore and SECONDED by Ms. Sheila O'Brien that the Board of Governors approve the revised Political Contributions Policy.

CARRIED UNANIMOUSLY  
MOTION: 1535

**5.3 Tuition Fees Proposal**

The Board Chair was recently asked to confirm to the minister the procedure of the consultation process around notification of the tuition increase to stakeholders and indicated the ACAD policy may have to be revised to meet "best-practices."

MOVED by Ms. Susan Thomas and SECONDED by Mr. Ben Fullalove that the Board of Governors approve an increase in base tuition and supplementary studio credit fees for the 2012-2013 academic year of 1.45%, per the Public Post-Secondary Tuition Fee Regulation.

CARRIED UNANIMOUSLY  
MOTION: 1536

## 5.4 AUPE Collective Agreement

Ms. Sheila O'Brien noted that the negotiating teams have done a phenomenal job on getting to this agreement and are congratulated accordingly.

MOVED by Ms. Sheila O'Brien and SECONDED by Ms. Cynthia Moore that the Board of Governors ratify the tentative agreement as negotiated and ratified at the AUPE ratification meeting of February 7, 2012.

CARRIED UNANIMOUSLY  
MOTION: 1537

## 6. CHAIR'S REPORT

Dr. Doz, Mr. James Peacock and Mr. Donald Dart met with Alberta Advanced Education and Technology Minister Greg Weadick on Friday, March 2, 2012. The discussion centered around the minister's dialogue with the Auditor General regarding the Audit Report to be released on March 7, 2012; ACAD's need to look at alternatives for the college in terms of space and expansion and the four board members up for re-appointment.

MOVED by Mr. Joseph Leung and SECONDED by Mr. Kris Weinmann that the Board of Governors recommend a three year ACAD Board of Governors membership renewal for Cynthia Moore, Roxanne McCaig, Sue Ann Valentine and Darren Delichte.

CARRIED UNANIMOUSLY  
MOTION: 1538

## 7. BOARD COMMITTEE REPORTS

### 7.1 Finance + Audit

The Finance + Audit Committee has met several times with focus on the audit implementation plan. The Office of the Auditor General attended the February meeting.

MOVED by Mr. Brad Moore and SECONDED by Mr. Joseph Leung to table the allocation of unrestricted prior year surplus until the Finance + Audit Committee has an opportunity to review the material prior to the Board decision.

CARRIED UNANIMOUSLY  
MOTION: 1539

### 7.2 Governance

A meeting was held in January to sign off and update the policy manual to present at the next Board meeting on Wednesday, April 25<sup>th</sup>.

### 7.3 Human Resources

The committee has met several times with the main focus being recruitment of a new Board Chair.

The ACAD library, in existence since 1985, would like to hire a stand-alone professional Librarian to provide more professional expertise and to also address succession planning.

MOVED by Ms. Sheila O'Brien and SECONDED by Ms. Roxanne McCaig that the Board of Governors designate Librarians as academic staff members.

CARRIED UNANIMOUSLY  
MOTION: 1540

#### **7.4 Development Committee**

The Board of Governor's Alumni Award of Excellence Committee has met several times to jury this award and every year the process improves. Not just the level of excellence an individual has attained, but also their advocacy of the college are taken into account. A voting structure was developed so that the every candidate receives their own due diligence and attention. It was a unanimous recommendation. The date of the public announcement is yet to be determined.

MOVED by Ms. Cynthia Moore and SECONDED by Ms. Sue Ann Valentine that the Board of Governors approve the nomination of Mr. Les Manning as the recipient of the 2012 ACAD Board of Governor's Alumni Award of Excellence.

CARRIED UNANIMOUSLY  
MOTION: 1541

A friends-raiser is being organized for May 15, 2012, hosted by Roxanne McCaig at her new home. The primary objective is to get previous supporters re-engaged with activities of ACAD, serve as a kick-off to future fund-raising events and to familiarize them with the current President. This event will be student and alumni focused. The Board of Governors academic award winners and ArtaWEARness individuals will also be invited. Dave Kelley will MC the event. Further details are being developed and will be announced to the Board when available.

Artrageous will be re-vamped for November 2, 2012. 750-900 people will be invited to the student-focused, fashion show type event. Board members will be required to sell tickets and promote the event as needed. The funds will be directed towards MFA scholarships.

Internally, administration has been asked to look at annual events in three main areas: 1) ACAD being an educational leader, 2) ACAD as an academic leader (hosting major conferences – e.g. Glass and SteamPunk) and 3) ACAD as a cultural leader.

#### **8. ACAD STUDENT BOARD MEMBER REPORT**

Elections for ACADSA are currently taking place. There are two new positions, Communications and Artist Development (to foster relationships that are currently being built in the community). There is no one running for the President role. The Vice President, Academic will oversee the President's responsibilities until a bi-election takes place in the fall.

Root Cellar is going very well and getting lots of recognition. The website is also up and running and can be visited to view artist profiles.

ACADSA has entered into an agreement with CARFACT and will be represented at the federal level to buy for all students next year. CARFACT will also make presentations to students in topics of interest, including taxes, law, etc.

The President was tasked with considering the viability of a licensed facility at the College (pub) and the possibility of leveraging it with the Jubilee Auditorium.

**9. ACAD FACULTY BOARD MEMBER REPORT**

The climate survey is in a full report which will be provided at the next Board meeting. All faculty are happy to hear the announcement of the new Vice President, Research + Academic Affairs. There is both concern and interest in the proposed academic restructuring.

**10. ACAD STAFF BOARD MEMBER REPORT**

An AUPE ad was distributed that includes an ACAD technician in the billboard.

Thank you to the board for ratifying the agreement on behalf of the members.

**11. PRESIDENT'S REPORT**

Congratulations from the institution to Charles Lewton-Brain for his Governor General's Award in Visual and Media Arts. Congratulations to Greg Payce who currently has a major exhibition at the Gardiner Museum.

The new Vice President, Research + Academic Affairs, Dianne Taylor, will start on June 1, 2012 (her CV was distributed).

**12. BOARD PRESENTATIONS**

The President presented to the Board on Academic Restructuring:

He informed the Board about the discussions over the last year and half around the academic plan and the importance of restructuring became very clear. He commented that the current academic structure is very siloed and has been this way for many years.

The proposed new structure, which is actually a very traditional model, organizes the institution in a better way to develop key principles and processes for the MFA and self-study programs; allows for growth and to add more programs; reduces redundancy and provides for succession planning.

The President advised that he has met with students, academic executive, academic council and a town hall meeting is scheduled for March 21, 2012.

Some of the components may be implemented in the near future and the complete plan may take several years to be fully operational. Agreeing on the notion of the "School's" structure will ideally take place soon.

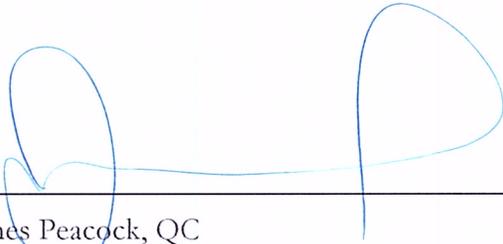
The goal is to bring the new academic plan to the board by the end of this fiscal year and that the restructuring will be a part of the new academic plan.

The expectation is that the President will take the Board through the academic plan, explain to the board why this plan will work, as well as explain the migration strategy with associated risks from one structure to the new one and any timing risks associated with the new programs that are being brought on board.

13. **ADJOURNMENT**

MOVED by Ms. Sheila O'Brien and SECONDED by Ms. Sue Anne Valentine that the meeting be adjourned at 5:42 pm.

CARRIED  
Unanimous  
MOTION: 1542



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James Peacock, QC  
Chair, ACAD Board of Governors



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Daniel Doz  
President + CEO, ACAD