

**Alberta
University
of the
Arts**



Board of Governors 2021-2022

Annual Report

Alberta University of the Arts rests on the traditional Treaty 7 territories of the Blackfoot people, and in the spirit of our efforts to promote reconciliation, we acknowledge the traditional territories and oral and visual practices of the Blackfoot Confederacy (Siksika, Piikani and Kainai), the Tsuut'ina (Sarcee), the Stoney Nakoda First Nations (Bears paw, Chiniki and Wesley), the Metis Nation (Region 3) and all those who make their homes in the Treaty 7 region of Southern Alberta.

Contents

Chair’s Message.....	2	Finance and Audit Committee	7
Board of Governors Mandate	4	Membership.....	7
2020-2026 AUArts Strategic Plan: Moving Toward 2026	4	Finance and Audit Committee Annual Highlights	7
Vision Statement.....	4	Governance and Human Resource Committee.....	8
Mission Statement.....	4	Membership.....	8
Values	4	Governance and Human Resources Committee Annual Highlights	8
Board of Governors	5	Honorary Degree Committee	9
Membership.....	5	Membership.....	9
Board of Governors Annual Highlights.....	5	Honorary Degrees Committee Annual Highlights	9
University Continuity.....	6	Board and Board Standing Committee Meeting Schedule	10
Standing Committees.....	6	Board Approved Motions	11
Advancement Committee.....	6		
Membership.....	6		
Advancement Committee Annual Highlights.....	6		

Chair's Message

As we look back on 2021-2022, after two years of being under the covid pandemic and its impact, Alberta University of the Arts is finally experiencing in person classes and studio practices, activities, open galleries, and events.

Once again, from Fall 2021 until May 2022, it was another year of unprecedented events in the third year as a university with the COVID-19 global pandemic keeping classes online, with restricted access to the facility, classrooms, studios, and galleries. The continued resilient response by the faculty – for the students – and for the students' creativity for home studios is to be commended. For the third year, the AUArts Board of Governors fulfilled their governance role by going online to conduct discussions, committee meetings, Board of Governor's meetings and all Government of Alberta meetings and advocacy ... and the challenge was met by all.

A major highlight for the Board was the continued work on the Board approved 2020-2026 AUArts Strategic Plan, which outlines the direction and high-level priorities for the University. The Board continues to ensure its activities are aligned with the AUArts strategic plan, the Alberta government's Alberta 2030: Building Skills for Jobs Strategy, and the 2022-2023 Investment Management Agreement (IMA). AUArts and the Board look forward to working closer in the planning of the 100th anniversary as an institution celebration will be held in 2026!

A major highlight this past year was the first in person convocation of the class of 2022, with the addition of 2021 and 2020 alumni attending and crossing the stage. Convocation was followed by the first in person Grad Show, showcasing graduate selected "best works" which were curated in an amazing exhibition of their talent as artists and now proud alum. It was a joyous day to see fellow Board members, President's Cabinet members, faculty and students surrounded by proud parents, family and invited guests. The Board also bestowed two Honorary Master of Fine Arts (HMFA) degrees on esteemed alum, Ron Moppett

and Jeff de Boer, who are both nationally and internationally acclaimed artists.

This past year, Dr. Daniel Doz, President and CEO, and I were actively engaged with the Advanced Education's Ministry; specifically, the new Deputy Minister Lora Pillipow and Minister Demetrios Nicolaides, who are working on the 10-year strategy for the post-secondary system, Alberta 2030: Building Skills for Jobs.

As I write, AUArts is awaiting further dialogue and discussions with Advanced Education and Minister Nicolaides at a meeting of Board Chairs in Edmonton on September 8th, 2022. The agenda includes reviewing the Government of Alberta and Advanced Education's priorities and an update and confirmation on the new Advanced Education System Governance model and the introduction of the Ministry's newly formed 'Minister's Advisory Council on Higher Education and Skills' (aka, MACHES).

Many kudos go out to all members of the AUArts community for their tenacity during the pandemic over the past year. I would like to thank the President's Cabinet, under Dr. Daniel Doz's leadership. This past year the university said goodbye to Jill Brown, Vice President Operations, and welcomed Scott Powell, Vice President Finance and Operations, and Wendy Harding assumed the role of Executive Director, People and Culture. At the September 2022 Board Retreat, the Board will have the opportunity and pleasure to meet and welcome Dr. Pablo Ortiz-Hernandez, Dean of Students; Dr. Janis Goldie, Dean of Academic Programs; and Dr. Rob Stone, Associate Dean of Research, Internationalization and Graduate Studies.

The Board has also had membership transition and renewal during 2021-2022. The Board said farewell and thanked Susanne DiCocco, Dr. John Faul, Amanda Hu, Iain Howe, Spil Kousinioris, Dr. Mark Clintberg, and Jamie Russett. New Board members for 2021-2022 were India Dmytriev, Adrian Stimson, Justin Waddell, Ian FitzGerald, Chris Cran, Jolie Bird and Sara Anhorn. The Board will have the opportunity to meet and welcome the 2022-2023 AUArts Student Association representatives, Portia Scabar and Morgan

Calenso, at the Board of Governors September retreat. In the Fall of 2021, Patti Dibski was elected Vice Chair, Board of Governors.

I want to thank University Secretary, Andrea Power, once again for the outstanding organizational skills and support to the Board of Governors. The Secretary works collaboratively with the Chair, Committee Chairs, and all members of the Board. I am delighted to work with the Secretary on the production of the second Board of Governor's Annual Report, which celebrates the Board's activities, goals, accomplishments, and membership changes to ensure a high level of institutional governance.

As Chair, I would like to thank all members of the Board of Governors – past and present – for their time, dedication, and expertise brought to the Board. It has been an honour to serve and work with all of you.

One major event the Board of Governors is looking forward to with great anticipation this Fall is the Board of Governors convening - in person - at the annual Board of Governors reception and dinner on Friday, September 23 and Board of Governors retreat on Saturday, September 24 in the am with the General Faculties Council joining for lunch and a roundtable discussion in the afternoon.

I am delighted and excited to continue to work with all Board members, in person, at the September Board Retreat and Board of Governors and committee meetings for 2022-2023.

A handwritten signature in blue ink, appearing to read 'M. Carol Ryder', with a stylized flourish extending from the end.

M. Carol Ryder

Chair
Board of Governors

Board of Governors Mandate

Alberta University of the Arts (AUArts) Board of Governors oversees the management and operation of the university's business and affairs within the prescribed mandate of the institution. The Alberta University of the Arts (AUArts) Mandate Statement has been developed in consultation with Alberta's Ministry of Advanced Education pursuant to Section 103 of the Post-Secondary Learning Act (PSLA).

The Board's powers and duties, as articulated in the PSLA, are mainly discharged through delegation to and oversight of the President and CEO as provided for in the Delegation of Authority Policy. The President and CEO sub delegates some of these responsibilities to the President's Cabinet while still retaining accountability to the Board for the overall administration of the institution.

2020-2026 AUArts Strategic Plan: Moving Toward 2026

The Strategic Plan for the Future: 2020 - 2026, approved by the Board in December 2019, outlines the direction and high-level priorities of AUArts over the period 2020 to 2026.

Vision Statement

To change the world through art, craft and design while enriching creative communities and economies.

Mission Statement

Alberta University of the Arts is a diverse and inclusive community committed to leading education and research in creative practices.

Values

At AUArts, we are a diverse community of critical thinkers driven by curiosity and inspired by imagination. We create, make, shape, explore and help emerging artists, craftspeople and designers find a career path while finding themselves.

Together, our students, alumni, faculty, staff, and our many collaborators transform perspectives, spark discussion, and ignite change. We use visual art, craft and design as powerful vehicles to change the world.

And that is our real masterpiece, the work we are most **PROUD** of.

Passion: We are curious and thoughtful risk-takers; we celebrate our creative process.

Respect: We build relationships based on trust and accountability; we are connected to one another's success and wellness.

Openness: We embrace diversity and inclusivity in culture, identity and perspective; we are transparent, confident, approachable and welcoming.

Unique: We pursue excellence in our studio-based practices, and in our support for our learners, faculty, staff, and external partners.

Daring: We are courageous and deeply committed to experimentation, free enquiry, and research.

Board of Governors

MEMBERSHIP

Carol Ryder, Board Chair & External Governor

Patti Dibski, Vice-Chair & External Governor

Dr. Daniel Doz, Ex-Officio & President and CEO

Stewart Hanlon, External Governor

Ashif Merani, External Governor

Chi Iliya-Ndule, External Governor

Shelia Taylor, External Governor

Sara Anhorn, External Member (from April 2022)

Chris Cran, External Member (from April 2022)

Adrian Stimson, External Governor (as of August 2021)

Spilios Kousinioris, External Governor (until June 2022)

Susanne DiCocco, External Governor (until November 2021)

Dr. John Faul, External Governor (until December 2021)

Dr. Mark Clintberg, GFC Representative & Internal Governor (until August 31, 2021)

Ian Fitzgerald, GFC Representative & Internal Governor (from September 2021)

Justin Waddell, Faculty Association Representative & Internal Governor

Jolie Bird, Staff Representative & Internal Governor (from September 2021)

India Dmytriev, Student Representative & Internal Governor (from September 2021)

Jamie Russett, Student Representative & Internal Governor

Andrea Power, Secretary to Board of Governors

Board of Governors Annual Highlights

The Board met eight times in 2021-2022 and held one full-day retreat. The online September retreat focused on the planning for the AUArts 100th Anniversary and the accomplishments and priorities associated with the [Strategic Plan for the Future: 2020 - 2026](#).

Key highlights for the year included continued management of the recurring Alberta government operating budget reductions and the second year of the Investment Management Agreement (IMA) and the associated performance metrics for the three-funding metrics and the one transparency metric. Tuition once again increased by 7%. The [2020 - 2021 Annual Report](#) was approved in December 2021.

A key highlight was the successful in person convocation on May 26, 2022, celebrating graduating students from 2022, 2021, and 2020. Honorary Master of Fine Arts degrees were awarded to Ron Moppett and Jeff de Boer at the convocation. The Board also hosted a Board of Governors luncheon on May 28, 2022 celebrating student Board of Governor award winners, honorary degree recipients and donors.

University Continuity

At each online Board of Governor's meeting the Board was updated by the President and the senior leadership team regarding the impact of the COVID-19 pandemic and the work, initiatives and actions undertaken to address the challenges in relation thereto. Governors were also kept apprised of the situation via email communications between Board meetings.

Standing Committees

Advancement Committee

The purpose of the Advancement Committee is to advise the Board on stakeholder relations, which includes fund development and community, external, stakeholder and government relations. The committee provides strategic counsel and input to administration and recommends major programming or activity to the board.

Advancement Committee Terms of Reference

MEMBERSHIP

Patti Dibski, Chair

John Faul, Member (until December 2021)

Sheila Taylor, Member

Sara Anhorn (from April 2022)

Carol Ryder, Ex-Officio & non-voting

Dr. Daniel Doz, Ex-Officio & non-voting

Justin Waddell, AUFA member

India Dmytriev, SA Member

Jamie Russett, SA Member

Ian FitzGerald, GFC Member

Advancement Committee Annual Highlights

The Committee met five times in the year and received recurring updates/debrief on the 2021 and 2022 Convocation and Graduate Show. Continued progress on supporting student recruitment and the completion of the new website rebuild were reported, along with a full review of community partnerships. The committee received an update on the activities for the 3rd year anniversary of university status and had an initial discussion regarding the celebration of the 100th Anniversary, and a comprehensive update on digital reporting. In May 2022 there was a detailed overview of the 2019 Fund Development Audit. A naming framework and associated policy and procedure are in the early stages of development for the university.

Finance and Audit Committee

The purpose of the Finance and Audit Committee is to assist the Board in fulfilling its obligations and oversight responsibilities relating to financial planning, the audit process, financial reporting, the system of corporate controls and risk management, and when required, to make recommendations to the Board for approval.

Finance and Audit Committee Terms of Reference

MEMBERSHIP

Stewart Hanlon, Chair

Spil Kousinioris, Member (until June 2022)

Adrian Stimson (from August 2021)

Sheila Taylor, Member

Chris Cran (from April 2022)

Carol Ryder, Ex-Officio & non-voting

Dr. Daniel Doz, Ex-Officio & non-voting

Finance and Audit Committee Annual Highlights

The Committee met five times in the year and met with the Auditor in October 2021 to review the 2020-2021 Audited Financial Statements and the Exit Report. The outstanding audit recommendation continues to be a work in progress. The internal control framework for the plan has been developed and will be completed within two years. The Auditors met again with the committee in April 2022 to discuss the 2021-2022 Audit Plan.

Mawer Investment Management Ltd presented reports and presented their annual presentation with a detailed overview of the investment portfolio, which has overall performed well. The 2020 - 2021 Annual Report was thoroughly reviewed and recommended to the Board for approval.

The 2022-2023 AUArts Tuition and Fees Proposal was recommended to the Board in February 2022 and in April 2022 the committee recommended, to the Board, that \$1,000,000 from the University's Internally Restricted Funds be allocated to the Endowment and these funds will be apportioned to the following category: Faculty Scholarly Research and Creative (SRC) Activities Support (in the amount of \$1,000,000.) (new). In May 2022 the committee recommended the 2022-2023 Investment Management Agreement and the operating budget to the Board for approval.

The committee receives reports at each meeting for quarterly budget to actual, Senior Executive Expense Transparency, and Investment and Cash Management. Annually, the committee receives reports for Enterprise Risk Management and Legislative Compliance.

Governance and Human Resource Committee

The purpose of the Governance and Human Resource Committee is to ensure the Board has an effective human resources and governance framework, and the Board is effective in carrying out its responsibilities.

Governance/HR Terms of Reference

MEMBERSHIP

Chi Iliya-Ndule, Chair

Susanne DiCocco, Member (until November 2021)

Sara Anhorn, Member (from April 2022)

Ashif Merani, Member

Stewart Hanlon, Member

Patti Dibski, Member

Carol Ryder, Ex-Officio non-voting

Dr. Daniel Doz, Ex-Officio non-voting

Governance and Human Resources Committee Annual Highlights

The Committee met five times and were busy planning/debriefing the one Board retreat held in late September, which focused on the 2020-2026 AUArts Strategic Plan. The 2020-2021 accomplishments and 2021-2022 goals were discussed in detail. With the high turnover in members, numerous orientations were held throughout the year. There was continued updating of Board policy documents: new Board member acknowledgement and undertaking form, Board of Governors Confidentiality Form, and the Board Chair and President Emeritus/a Policy and Procedure. The Committee is also continuing its work on the President's Annual Review Policy and Procedure. The committee conducted the annual Board and Standing Committee evaluation and will be sharing the results at the November 2022 Board meeting.

Honorary Degree Committee

The mandate of the Board of Governors Honorary Degrees Committee is to oversee the nomination of candidates for honorary degrees and to advise the Board of Governors on the awarding and revocation of honorary degrees.

Honorary Degree Committee Terms of Reference

MEMBERSHIP

Voting Members

Dr. Daniel Doz, Chair

Patti Dibski, Chair, Board of Governors Advancement Committee

Dr. Alex Link, Interim Vice President, Academic and Provost

Jamie Leong-Huxley, Vice President, Advancement

Portia Scabar, President, Student Association or Designate

Adrian Stimson, External Board Member

Non-Voting Member

Andrea Power, Secretary to the Board of Governors

Honorary Degrees Committee Annual Highlights

The Committee confirmed the timeline for the Call for Honorary Degree (HD) nominations in September 2021, confirmed the document to be used for ranking nominations. Twelve nominations were received, and two nominations were forwarded to the Board for approval for Ron Moppett and Jeff de Boer. The main highlight was conferring the honorary degrees – in person – at the May 2022 convocation.

Board and Board Standing Committee Meeting Schedule

Meeting Schedule	
Board Retreat	September 25, 2021
Honorary Degree Committee - Meeting #1	September 29, 2021
Governance & Human Resources Committee - Meeting #1	October 5, 2021
Advancement Committee - Meeting #1	October 7, 2021
Finance and Audit Committee - Meeting #1	October 26, 2021
BOARD OF GOVERNORS - Meeting #1	November 3, 2021
Honorary Degree Committee - Meeting #2	November 25, 2021
Governance & Human Resources Committee - Meeting #2	November 30, 2021
Advancement Committee - Meeting #2	December 2, 2021
Finance and Audit Committee - Meeting #2	December 7, 2021
BOARD OF GOVERNORS - Meeting #2	December 15, 2021
Governance & Human Resources Committee - Meeting #3	February 1, 2022
Advancement Committee - Meeting #3	February 3, 2022
Finance and Audit Committee - Meeting #3	February 8, 2022
BOARD OF GOVERNORS - Meeting #3	February 16, 2022
Governance & Human Resources Committee - Meeting #4	April 5, 2022
Advancement Committee - Meeting #4	April 7, 2022
Finance and Audit Committee - Meeting #4	April 12, 2022
Honorary Degree Committee - Meeting #3	April 14, 2022
BOARD OF GOVERNORS - Meeting #4	April 20, 2022
Governance & Human Resources Committee - Meeting #5	May 3, 2022
Special BOARD OF GOVERNORS - Meeting #5	May 3, 2022
Advancement Committee - Meeting #5	May 5, 2022
Finance and Audit Committee - Meeting #5	May 10, 2022
BOARD OF GOVERNORS - Meeting #6	May 17, 2022
Special BOARD OF GOVERNORS - Meeting #7	June 16, 2022

Board Approved Motions

- Appointment of Chi Iliya-Ndule as Chair, Governance and Human Resources Committee, effective immediately.
- The Alberta University of the Arts Audited Financial Statements for the Year Ended June 30, 2021, as presented.
- The 2020- 2021 Alberta University of the Arts annual report, as presented.
- The draft confidentiality form, as presented.
- The 2022-2023 draft tuition and fees proposal, as presented.
- The draft acknowledgement and undertaking form, as presented.
- The allocation of internally restricted funds - \$1,000,000 - from the University's Internally Restricted Funds be allocated to the Endowment and these funds will be apportioned to the following category: Faculty Scholarly Research and Creative (SRC) Activities Support (in the amount of \$1,000,000.) (new)
- The draft 2022 board of governor's mandate and roles document presented, pending final approval of the investment management agreement.
- The draft 2022-2023 board of governor and standing committee meeting dates, as presented.
- The July 1, 2020 to June 30, 2024 Collective Agreement between the Board of Governors and the Alberta University of the Arts Faculty Association, as presented.
- The Operating Budget for the fiscal year ending June 30, 2023.
- The Investment Management Agreement covering the period April 1, 2022, to March 31, 2023.
- The Draft Board Chair and President Emeritus/a Policy and Procedure, as presented.
- The Credit Tuition and Student Fees Policy, as presented.
- The July 1, 2020 to June 30, 2024 Collective Agreement between the Board of Governors and the Alberta Union of Provincial Employees, as presented.

Alberta University of the Arts

1407 14 Avenue NW, Calgary, Alberta, Canada T2N 4R3 AUArts.ca

[f](#) [t](#) [@](#) [in](#) @AlbertaUArts

**Alberta
University
of the
Arts**